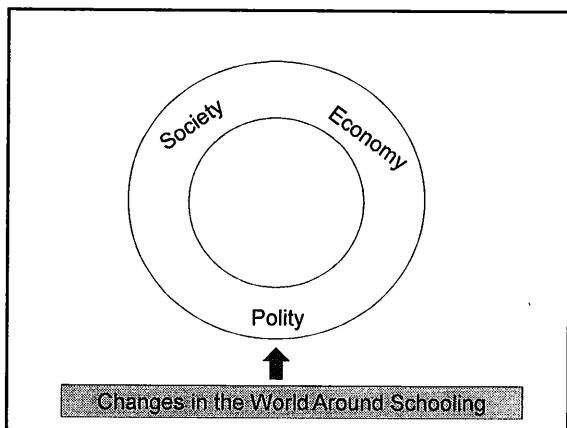


The Foundations of
School Leadership
in the 21st Century

Joseph Murphy
Vanderbilt University

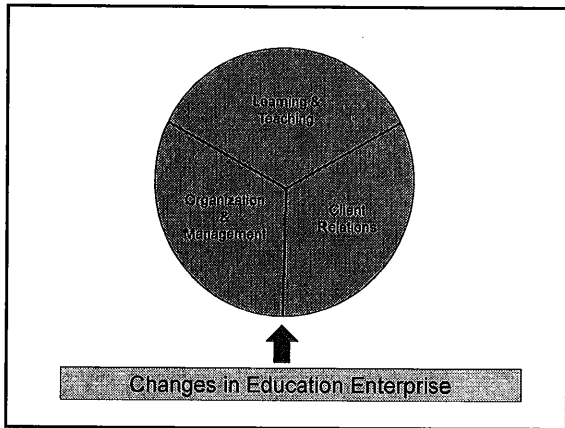
Changing Nature of World
Around the Schooling
Enterprise

- Changing political climate
- Changing social environment
- Changing economic conditions



Changing Nature of the Education Enterprise

- Understanding of learning and teaching
- Ways we organize and manage schools
- Relations between schools and the larger community



Changing Infrastructure of Education, 1980-2000

	1980 (Weick, 1976, ASQ)	2000 (Murphy, 1989, EEPA)
Goals	Unclear	Highly Focused
Production System	Poorly Defined	More Clearly Specified
Accountability	Nearly Absent	Prevalent
